69. Philadelphia continued to withhold all payment for Plaintiffs' legal invoices (some of which were by now two years old), keeping Plaintiffs on eggshells about the Broker's Exclusion, while their counsel frantically prepared for trial against EBA, with neither financial support nor any reliable assurances from Philadelphia.

October 10, 2017 Trial

- 70. Although Plaintiffs' litigation counsel submitted monthly invoices for legal services and costs, and those invoices totaled more than \$1,200,000, Philadelphia failed to pay a single dollar in defense costs from August 2015 all the way through the the first phase of trial, with the substantial business risks and costs of trial increasing that exposure daily.
- 71. For several months, Plaintiffs' and their counsels' pleas to Philadelphia for its good faith participation went unheaded.
- 72. After Phase I of the Trial, the Judge took the matter under submission, leaving the parties to prepare in anxious and distracting uncertainty for subsequent phases.

Risking The Laguna Honda Development

73. Although Philadelphia knew that CCH had, on EBA's behalf, already spent approximately \$1,400,000 in development costs that CCH had every right to recover in the underlying litigation, the San Francisco Mayor's Office of Housing (MOH) exerted significant pressure on CCH to resolve the case. As a senior, low-income, housing provider in San Francisco, CCH is beholden to the MOH for its development projects, with the substantial risk that current projects could be cancelled, and future projects denied, if MOH ever considered CCH to be a political liability. Litigation over an existing development project materially jeopardized CCH's pending Laguna Honda development, as well as its very ability to do business

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in San Francisco, a city for which CCH had been providing low income senior housing to thousands of needy residents for decades.

- 74. At the time, CCH had already advanced around \$325,000 in actual expenses on the Laguna Honda Development, and stood to lose that and millions more in developer revenue if MOH became displeased with CCH. The pressure to resolve the underlying EBA litigation or lose Laguna Honda was made perfectly clear to CCH, who in turn alerted Philadelphia to the potential cost of its own inaction, bad faith and inertia.
- 75. In December 2017 CCH was confronted by a two-horned dilemma. Black community activist Reverend Amos Brown had summoned the parties in the Underlying Litigation to participate in settlement discussions before the Judge rendered his Phase I Judgment. Reverend Brown, aware that the MOH was unhappy with the ongoing Underlying Litigation, pressured CCH to make a substantial concession to EBA - CCH was told to walk away from \$1,400,000 in documented expenses that CCH had advanced on EBA's behalf for the redevelopment of the EBA property - or risk losing the Laguna Honda Project and permanently displeasing MOH. That dilemma was exacerbated by the fact that Plaintiffs had also paid more than \$1,200,000 in legal defense costs. CCH simply could not afford to absorb more than \$2,600,000 in unanticipated costs and hope to survive. CCH also could not afford to lose Laguna Honda and jeopardize its relationship with MOH. It was essential to CCH that Philadelphia honor its duties under the Policy and finally pay the attorneys' fees that it had promised.
- To make matters worse, during these negotiations the MOH made it clear that, if 76. the Underlying Litigation were not resolved before the Judge entered a politically undesirable Judgment on Phase I, CCH would lose the Laguna Honda Project outright. Philadelphia was fully informed of the exigent risks to CCH's business survival. All CCH needed was for Philadelphia to honor its Policy and to pay the attorneys' fees that it had already promised, and that had been expended and reported to Philadelphia on a monthly basis without reimbursement

since 2015. But Philadelphia failed to respond. This silence exacerbated Plaintiffs' ongoing concerns that Philadelphia would invoke its Broker's Exclusion to deny coverage outright.

Philadelphia's San Francisco-Based Law Firm Closes Its Doors After 85 Years Of Insurance Defense

- 77. In an unfortunate turn of events, at the same time Plaintiffs needed Philadelphia the most, its counsel was enduring the dissolution of its law firm. After 85 years, the Sedgwick firm closed its doors. Although Plaintiffs do not know at this point whether that closure delayed Philadelphia's response during this crucial time period, both Mr. O'Leary and Ms. Forrester moved to the law firm Clyde & Co. before responding to CCH's pleas for a commitment from Philadelphia. The only notice that Plaintiffs had of these developments was counsel's new letterhead.
- 78. Meanwhile, failing to understand how CCH's insurance company could simply ignore a time critical settlement proposal, Reverend Brown grew increasingly impatient with CCH's failure to agree, and reported his displeasure to the MOH.

After Philadelphia Fails To Respond In Time, It Conditions Any Payment For Attorneys'

Fees On CCH First Executing A Full Release From All Liability

For Philadelphia's Bad Faith Claims Handling

- 79. Although fully informed of the imminent risks to CCH's business, Philadelphia's failure to respond to CCH's December 2017 pleas for a legal defense reimbursement left Plaintiffs scrambling to justify their delay.
- 80. On January 16, 2018, *before* Philadelphia committed to fulfill its insurance obligations, the Judge in the Underlying Litigation entered his tentative decision into the public

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record on the San Francisco Superior Court website and the damage to CCH was done. MOH had insisted on an informal resolution before the ruling, but Philadelphia's delay had precluded that. Emboldened by the tone of the ruling, EBA then demanded that CCH also pay EBA's attorneys' fees as a condition of settlement.

- 81. As promised, the MOH confirmed that because CCH had failed to accept Reverend Brown's settlement proposal before the decision was entered in the Underlying Litigation, CCH had lost the Laguna Honda Development project.
- 82. When Philadelphia's counsel did finally respond, recognizing CCH's financial desperation - although CCH had previously retained coverage counsel expressly to reject any Philadelphia release agreement - Philadelphia again expressly conditioned any Philadelphia contribution under the Policy on Plaintiffs' Full Section 1542 Release from liability for Philadelphia's claims handling. Not only was this demand improper under California law, but Philadelphia knew that CCH had previously rejected any release during the Sisk settlement negotiations. Philadelphia's renewed release demand left CCH with no alternative but to retainagain- coverage counsel to protect its interests from its own insurance company, adding additional legal costs that Plaintiffs could ill afford.
- 83. When again challenged by counsel for CCH, Philadelphia's attorneys reluctantly withdrew the company's second demand for a Full Release, but refused to reimburse Plaintiffs for all of their documented legal defense costs, claiming that Philadelphia would not pay for communications with Philadelphia's attorneys, despite the fact that Philadelphia's own bad faith claims handling and inaction had necessitated those communications.
- 84. To date Philadelphia has made only partial payment of its insurance obligations under the Policy, and has left a long road of false representations, broken promises, detrimental

inaction and millions of dollars in consequential damages. But despite Philadelphia's best 1 2 efforts, it will not have the benefit of a coerced release agreement to hide behind. 3 85. 4 Heffernan's bad faith underwriting and Philadelphia's sustained and ongoing bad 5 faith claims handling compelled CCH to forego \$1,400,000 on the EBA project, and to lose millions more in unreimbursed costs and revenue for the Laguna Honda Development project, in 6 7 addition to permanently jeopardizing CCH's ability to do future business in San Francisco because CCH failed to accept Reverend Brown's settlement proposal. 8 9 10 86. For each of these reasons, Plaintiffs seek to hold Philadelphia and Heffernan 11 accountable for the substantial economic and emotional harm that they have caused. 12 13 FIRST CAUSE OF ACTION FRAUD 14 (Against Philadelphia and Heffernan, and Does 1-10) 15 87. Plaintiffs incorporate paragraphs 1 through 86, above, as if set forth in full here. 16 17 18 88. Both Philadelphia and Heffernan made material misrepresentations to, and 19 concealed material facts from, Plaintiffs including but not limited to: 20 i. 21 Expressly representing that they would provide a Professional Liability 22 Insurance Policy to insure Plaintiffs' Real Estate Broker's business; 23 24 ii. Expressly representing that the Policy in question, provided contractual 25 coverage for CCH's property management business; 26 27