

**HEALTH COMMISSION  
CITY AND COUNTY OF SAN FRANCISCO  
Resolution No. 14-8**

**DETERMINING THAT THE CLOSURE OF 24 SKILLED NURSING FACILITY BEDS AT CALIFORNIA PACIFIC MEDICAL CENTER WILL HAVE A DETRIMENTAL IMPACT ON HEALTH CARE SERVICES IN THE COMMUNITY**

WHEREAS, California Pacific Medical Center (CPMC), a non-profit hospital and member of Sutter Health, operates acute care hospitals at four campuses in San Francisco: California Campus; Davies Campus; Pacific Campus; and St. Luke’s Campus; and

WHEREAS, Three of these campuses – California, Davies, and St. Luke’s – currently operate skilled nursing facility (SNF) beds; and

WHEREAS, on May 1, 2014, CPMC notified the Health Commission that it plans to realign its SNF services across campuses, reducing staffed SNF beds from 99 to 75, as follows; and

<b>Campus</b>	<b>Current Licensed Beds</b>	<b>Current Staffed Beds</b>	<b>2014 Staffed Bed Plan</b>	<b>Change in Staffed Beds</b>
California	95	46	0	<b>-46</b>
Davies	38	34	38	<b>+3</b>
Pacific	0	0	0	<b>0</b>
St. Luke’s	79	59 (19 designated SNF; 40 designated subacute)	77 (37 designated SNF; 40 designated subacute)	<b>+18</b>
<b>TOTAL</b>	<b>212</b>	<b>99</b>	<b>75</b>	<b>-24</b>

WHEREAS, CPMC has stated that changes in the marketplace as a result of healthcare reform and improvements in delivery of care have resulting in fewer of their patients being referred to their SNF beds; and

WHEREAS, CPMC has indicated that while they are reducing the aggregate number of staffed SNF beds from 99 on three campuses to 75 on two campuses, they are not reducing the volume or level of actual SNF services they have been or will be providing; and

WHEREAS, CPMC reported that 75 SNF beds would be adequate to accommodate their current average daily census of 68 patients; and

WHEREAS, Data from the Health Care Services Master Plan indicates that despite a focus on increasing community-based options for long-term care, there may be an increased need for SNF beds in San Francisco in the future, specifically:

- Population trends show that San Francisco residents are older than California residents overall and that the population over 75 is expected to increase by almost two-thirds over the next two decades;
- San Francisco's ratio of long-term care beds to the population is lower than that of the state and the long-term care bed occupancy rate is higher;
- The current trend in SNF care is the conversion of long-term care to short-term rehabilitation, reducing the availability of long-term care beds; and
- Analysts project a deficit of 700 SNF beds in San Francisco by 2050; and

WHEREAS, In accordance with the Community Health Care Planning Ordinance (Proposition Q), the San Francisco Health Commission held a public hearing on June 17, 2014, regarding the closure of SNF beds at CPMC;

NOW, THEREFORE, BE IT RESOLVED, that the closure of 24 skilled nursing facility beds at California Pacific Medical Center will have a detrimental impact on the health care services in the community.

I hereby certify that the San Francisco Health Commission at its meeting of July 15, 2014 adopted the foregoing resolution.

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Mark Morewitz  
Executive Secretary to the Health Commission